## CONTENTS

How to Use This Book	i۱
Frequently Asked Questions	V
Foreword	X
Introduction	xii
CHAPTER 1	
Mapping the Story	1
Making Things Go BOOM!	2
Why Story?	4
CHAPTER 2	
How Story Works	7
Story Has a Structure	9
Building Products with Story	18
CHAPTER 3	
Concept Stories	21
What Is a Concept Story?	23
How Concept Stories Work	24
Avoiding the Anticlimactic	31
Supporting the Story	33
Mapping a Concept Story	34
Finding the Concept Story at FitCounter	38
CHAPTER 4	
Origin Stories	43
What Is an Origin Story?	45
How Origin Stories Work	47
Mapping an Origin Story	51
Case Study: Slack	54
Case Study: FitCounter's Origin Story	56
CHAPTER 5	
Usage Stories	67
What Is a Usage Story?	70
How Usage Stories Work	70

Case Study: Twitter	74
Mapping the Usage Story	82
How Big Should Your Story Be?	84
Case Study: FitCounter	90
CHAPTER 6	Luke
Finding and Mapping Your Story	101
Listen	102
Use the Smile Test	104
Measure	106
Case Study: SmallLoans—a Cliffhanger	107
Innovate: What If?	108
Borrow: Stories as Proofs of Concept	110
CHAPTER 7	445
Using Your Story	115
Illustrate Your Story with Strategic Tools	117
Write Your Story	123
Act It Out	126
Elevator Pitch	127
Putting It All Together	128
CHAPTER 8	4 10 10
Rules of Thumb	133
Stories Are Character-Driven	134
Characters Are Goal-Driven	135
Goals Can Change	135
Goals Are Measurable	135
Conflict Is Key	136
Math Is Fun	136
Choose Your Own Adventure	137
Make Things Go Boom!	139
Index	140
Acknowledgments	145
About the Author	146